



Marine Corps University Factbook 2004





Introduction

This is the first edition of the Marine Corps University's Factbook. The Factbook's purpose is to serve as an informational and statistical guide to the University and its schools. The data portrayed in the Factbook is current for the 2003-2004 academic year. Additionally, it provides a basis for comparison by examining five-year trends starting in FY99.

Data present in the Factbook was obtained through annual reports from various University Schools, offices, and the General Alfred M. Gray Marine Corps Research Center. A special thanks is extended to everyone who contributed data.

We hope that you find this MCU Factbook useful. If you have any questions, concerns, comments, or recommendations please contact the MCU Office of Institutional Research at (703) 784-6917.

Dr. Jerre Wilson, Director of Institutional Research
Jolene Mages, Institutional Effectiveness Assistant

Marine Corps University
2076 South Street
Quantico, VA 22134-5067



Table of Contents

Marine Corps University General Information

Mission Statement.....	1
Vision Statement.....	1
MCU Presidents.....	2
MCU Organizational Chart.....	3
MCU Headquarters Organizational Chart.....	3
MCU Headquarters Primary Staff.....	4
Board of Visitors.....	5-6
Academic Chairs.....	7
Accreditations of MCU.....	8
Elihu Rose Faculty Award.....	8
MCU School Budgets.....	9
MCU Budgets.....	10
MCU Facilities.....	11
International Liaison Officers.....	12

MCU Colleges, Schools, and Programs

Marine Corps War College (MCWAR).....	13-14
Command and Staff College (CSC).....	15-17
School of Advanced Warfighting (SAW).....	18-19
Expeditionary Warfare School (EWS).....	20-22
Enlisted Professional Military Education (EPME).....	23
School of MAGTF Logistics.....	24
Commanders Program.....	25
Senior Leader Development Program (SLDP).....	26

General Alfred M. Gray Marine Corps Research Center (GRC)

Library Holdings.....	27
Archive Holdings.....	27
GRC Personnel.....	28

Marine Corps University Foundation (MCUF)

MCUF Budget.....	29
Marine Corps University Foundation Trustees.....	30-32
Erskine Lecture Series Speakers.....	33-37



Mission Statement

To develop, execute, and evaluate professional military education and training focusing on leadership and our core competencies through resident and distance education programs in order to prepare students to meet the challenges of present and future operational environments.

President's Vision Statement

To be the preeminent professional military educational organization, developing over the course of one's career, a competent leader who is skilled in the arts and sciences of war at all levels of the spectrum of conflict and capable of critical and creative thinking, sound judgment, and reasoned decision-making.

An organization of excellence consisting of,

- High-quality faculty, staff, and students all dedicated to continual, life-long learning – "Our Centers of Gravity for success."
- Colleges, schools and academies with rigorous and relevant curricula synergistically connected to the education continuum.
- Exceptionally maintained and strategically planned facilities that both support and create an environment that facilitates learning and promotes a professional & pleasing work environment.
- A state-of-the-art research center capable of meeting all Marine Corps research and education needs both on and off campus.

This Vision Statement provides the basis for our University's Institutional Purpose and Strategic Plan.

MCU Presidents



BGen Thomas A. Benes
2002 to Present



BGen Leif H. Hendrickson
2000 to 2002



BGen James T. Conway
1998 to 2000



BGen Robert R. Blackman JR.
1996 to 1998



MajGen Marvin T. Hopgood
1995 to 1996



BGen Emil R. Bedard
1994 to 1995



BGen Peter Pace
1992 to 1994



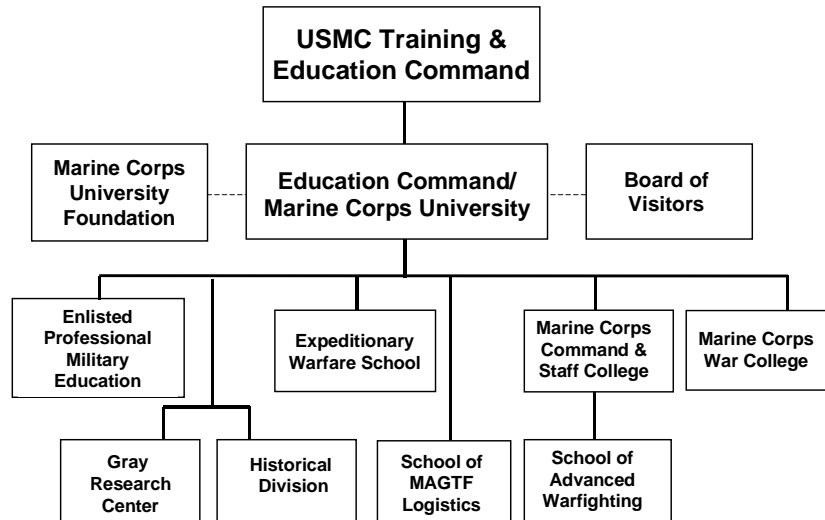
BGen James R. Davis
1990 to 1992



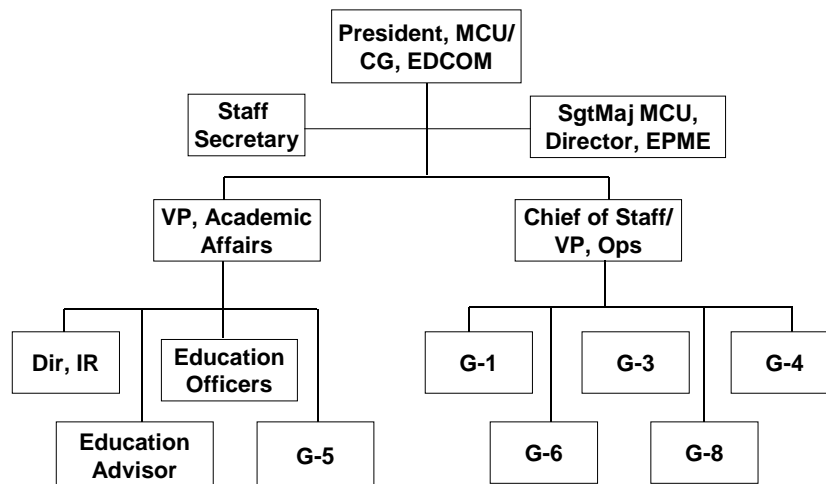
BGen Paul K. Van Riper
1989 to 1990



Marine Corps University Organization



Marine Corps University Headquarters Organization





MCU Headquarters Primary Staff

<u>Name</u>	<u>Title</u>	<u>Phone</u>
BGen Thomas A. Benes	President of MCU	(703) 784-2105
Col Henry T. Gobar	Chief of Staff	(703) 784-2105
Dr. Charles Ferguson	Vice Pres/Academic Affairs	(703) 784-5043
Major George Benson	Staff Secretary	(703) 784-2105
Chaplain Dennis Young	MCU Chaplain	(703) 432-0486
SgtMaj Herman Raybon	Sergeant Major	(703) 784-3515
GySgt Richard Pugh	Administrative Chief	(703) 784-2515
Mrs. Sherry L. Campbell	Executive Secretary	(703) 784-2105
Dr. Jerre W. Wilson	Dir, Institutional Research	(703) 784-6917
Mrs. Mary Lanzillotta	Education Advisor	(703) 784-4037
Sgt Michael Richardson	CG Driver	(703) 784-2105
Maj Kenneth A Knarr	G-5	(703) 784-2336
Capt Alex Hult	Educational Officer	(703) 784-2884
Maj Scott Yost	Education Officer	(703) 784-0083
Mrs. Judy Martin	Civilian Personnel Coordinator	(703) 784-6918
Capt Stephen Winslow	G-1	(703) 784-1074
Maj Robert Baird	G-3	(703) 784-5050
LtCol Kevin White	G-4	(703) 784-4001
Maj David Hensley	G-6	(703) 784-5702
Capt Alvaro Melendez	G-8	(703) 784-2485
LtCol Stephen Reynolds	Dir, School of MAGTF Logistics	(703) 784-5861
LtCol Jon Hull	Dir, Commander's Program	(703) 784-6847
MGySgt Dominic Green	Deputy Director of EPME	(703) 784-2514



Board of Visitors

Dr. Ernesto Ramirez, Jr.

PhD (Education Administration/Higher Education)
Director Public School Programs
Maricopa Community Colleges
Tempe, AZ

BG Clara L. Adams-Ender, USA (Ret.)

MSN (University of Minnesota)
MMAS (U.S. Army Command & General Staff College)
Currently President and CEO of CAPE Associates, Inc

Dr. Sidney C. Adkins

Ed.D. (Counseling Psych & Admin of Higher Education)
Dean of the School of Business,
Meredith College, Raleigh, NC

Dr. George A. Baker III

Ed.D. (Education Administration)
JDM Distinguished University Professor Emeritus, North Carolina State University
Raleigh, NC

Dr. David G. Carter (Chair)

PhD (Educational Development & Educational Administration)
President
Eastern Connecticut State University
Willimantic, CT

Dr. Susan R. Hatfield

PhD (Speech Communication)
Coordinator of Assessment
Winona State University
Winona, Minnesota

Dr. E. Bruce Heilman

PhD in Education Administration
USMC Service in WWII
Chancellor, University of Richmond

Dr. Ronald K. Lingle

PhD (Higher Education Administration)
President, Coastal Carolina Community College
Jacksonville, NC



Dr. Calvin M. Morris
Ed.D. (Counseling Psychology)
Lieutenant Colonel, USMC (Ret.)
Principal, The HR Group
Charlottesville, VA

Dr. Carol Reardon
PhD (History)
Associate Professor of History
Department of History
Penn. State University
University Park, PA

Dr. Paul E. Roush
PhD (Education)
Colonel, USMC (Ret.)

Dr. John J. Salesses
PhD (English)
Major General, USMCR (Ret.)
Vice President for Academic Affairs
Salve Regina University
Newport, RI

Dr. David Tucker
PhD (History)
Associate Professor, Department of Defense Analysis
Naval Postgraduate School
Monterey, CA



Board of Visitors and MCU Staff, Camp Lejeune, May 2003



Academic Chairs

Dr. Ian F.W. Beckett

Major General Matthew C. Horner Chair of Military Theory
(703) 784-1207

Mr. H. Roy Williams

Guy P. and Vivien Wyser-Pratte Humanitarian Operations Chair
(973) 509-2273

Dr. Paolo G. Tripodi

Donald Bren Chair of Ethics and Leadership
(703) 432-4691

Donald Bren Chair of Innovation and Transformation
Vacant

Major General Donald R. Gardner, USMC (Ret.)

The Robert A. Lutz Distinguished Chair of Military Studies
(703) 640-6835

Colonel Edward O'Dowd, USA (Ret)

BGen H.L. Oppenheimer Chair of Warfighting Strategy
(703) 784-3541

Mr. H. Gayland Lyles

Central Intelligence Agency Chair
(703) 784-1009

Dr. Steve Rounds

Department of State Chair
(703) 784-4081

Col William S. Huggins

Chairman of the Joint Chiefs of Staff Chair
(703) 432-4539

LTC Rodger Griffin

Special Operations Forces Chair
(703) 784-1043



Accreditation

Regional Accreditation

Marine Corps University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (1866 Southern Lane, Decatur, Georgia 30033-4097; Telephone number (404) 679-4501) to award Masters' Degrees. The following degrees are awarded:

- Marine Corps War College – Master's in Strategic Studies
- School of Advanced Warfighting – Master's in Operational Studies.
- Marine Corps Command and Staff College – Master's in Military Studies.

Joint Professional Military Education (JPME) Accreditation

The curricula for Marine Corps University's Command and Staff College and Marine Corps War College have been accredited by the Chairman of the Joint Chiefs of Staff (CJCS) via the Process for the Accreditation of Joint Education as meeting the JPME Phase I requirements.

The Elihu Rose Faculty Award

The Rose Award for teaching excellence honors the best teacher among the faculty of the Marine Corps University's schools. All of the University's candidates receive an appropriate certificate that reflects their teaching excellence for their efforts at their respective schools. This prestigious award is sponsored by the Marine Corps University Foundation (MCUF) in honor of one of its former trustees, Dr. Elihu Rose.

Year

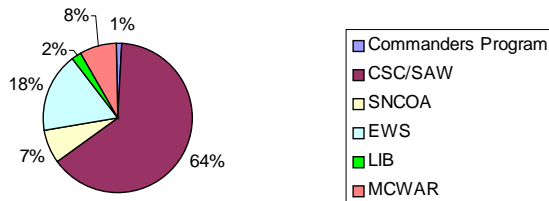
Recipient

2003	LTC Jon Lehr, USA, Command and Staff College
2002	Maj Darrin Denny, USMC, Expeditionary Warfare School
2001	Sgt Clayton A. Watson, USMC, OCS
2000	Capt John E. McDonough, TBS

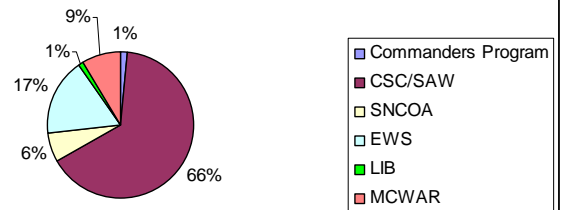
MCU School Budgets

	FY 99	FY 00	FY 01	FY 02	FY 03
Commanders Program	37,852	53,054	36,941	52,000	44,200
CSC/SAW	1,969,546	2,316,543	2,419,489	2,427,667	2,498,684
SNCOA	223,900	226,514	194,736	197,932	191,103
EWS	547,720	595,500	554,401	642,085	615,052
LIB	70,674	40,525	38,473	117,642	112,340
MCWAR	249,723	308,500	299,000	333,068	264,680
Total	3,099,415	3,540,636	3,543,040	3,770,394	3,726,059

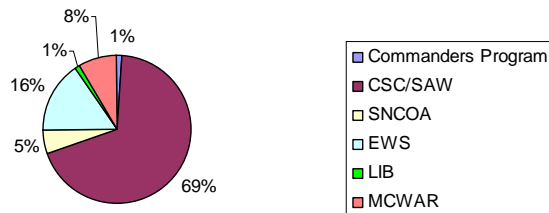
FY99 Budget Summary



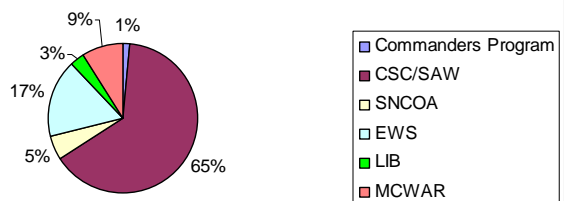
FY00 Budget Summary



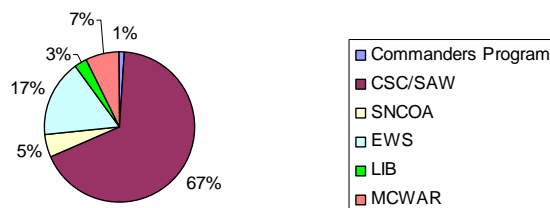
FY01 Budget Summary



FY02 Budget Summary



FY03 Budget Summary



Marine Corps University Budgets

	FY 99	FY 00	FY 01	FY 02	FY 03
Appropriated Funding					
Operations & Maintenance (O&M): Allocations for telephone, supplies, travel, maintenance & service contracts, etc.	7,637,453	7,698,926	5,386,764	6,640,953	4,191,656
O& M Civilian Labor Allocations	4,359,207	4,555,371	3,936,212	4,909,452	4,413,589
General Defense Intelligence Program: Materials, supplies, publications, travel, etc., in support of Intelligence related instruction.	35,060	35,060	34,000	34,000	36,000
Military Pay, Marine Corps, faculty only (Based on composite military grade rate)	54,000,000	56,592,000	54,595,860	55,388,313	14,781,3199*
Marine Corps Base Quantico Support: Heating, electricity, garbage collection, building maintenance, etc.	3,200,000	3,410,406	3,540,001	3,326,600	1,770,900
Total Appropriated Funding	68,961,600	72,291,763	67,492,837	70,299,318	25,193,464
Non-Appropriated Funding	FY99	FY00	FY01	FY02	FY03
Marine Corps University Foundation: supports special events, lectures, symposia, student & Faculty research, academic chairs, etc.	325,000	402,363	252,966	259,900	181,098**
Total Appropriated & Non-Appropriated Funding	69,286,600	72,694,126	67,745,803	70,559,218	25,374,562

* Beginning in FY03 Officer Candidates School and The Basic School moved from Education Command to Training Command.

** Partial report for FY03.

MCU Facilities



- 1) Breckinridge Hall – University HQ and Command and Staff College
- 2) Dunlap Hall – Marine Corps War College
- 3) Battle Staff Training Facility
- 4) Ellis Hall – Expeditionary Demonstrator
- 5) Alfred M. Gray Research Center
- 6) Research Center Parking Lot
- 7) Staff Noncommissioned Officer Academy, Quantico
- 8) College of Continuing Education
- 9) Potomac River
- 10) Geiger Hall – Expeditionary Warfare School (not shown)



International Liaison Officers

Mission

The International Liaison Officers are primarily concerned with facilitating interoperability between their services and the Marine Corps. They stay in contact with new Marine initiatives in all areas including but not limited to Concepts, Doctrine, Requirement, Non-lethal Weapons and the Warfighting Lab. They provide information on their own country's initiatives and methods. The Royal Marines Exchange Officer's mission has a different focus in that he is primarily interested in educational issues.

<u>Country</u>	<u>Liaison Officer</u>	<u>Telephone</u>
Canada	<i>Major John R. Bagnall</i> Canadian Forces Liaison*	(703) 784-6095
United Kingdom	<i>LtCol John A. Herring</i> Royal Marines Exchange Officer*	(703) 784-6246
Australia	<i>LtCol Michael G. Krause</i> Australian Army Liaison*	(703) 784-2275
Korea	<i>LtCol Seo Jin Lee</i> ROK Marine Liaison	(703) 432-4510
France	<i>LtCol Denis Millot</i> French Army Liaison	(703) 784-2349

* Located at Marine Corps Combat Development Command (MCCDC)



Marine Corps War College



Mission Statement

The mission of MCWAR is to educate selected senior officers and civilians for decision-making during war and military operations other than war in a joint, interagency, and multinational environment. MCWAR graduates are prepared to assume senior leadership positions of increasing complexity through the study of national military strategy, theater strategy and plans, and military support to those strategies within the context of national security policies, decision-making, objectives, and resources.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>Total Students</u>	12	16	16	16	16	16
<u>Class Composition</u>						
USMC	7	7	7	7	7	7
USA	2	2	2	2	2	2
USAF	2	2	2	2	2	2
USN	1	1	2	2	2	2
USCG		1	1	1	1	1
<u>Civilian Agencies</u>						
CIA		1				
Department of State		1	2	2	2	1
DOD Intelligence		1				
FBI						1
<u>Male/ Female</u>	12/0	15/1	15/1	15/1	16/0	16/0
<u>USMC MOS's</u>						
Personnel & Admin						
Intelligence	1			1	1	
Infantry	1	3		1	1	1
Logistics		1	2	1		1
Command & Control	1					
Field Artillery	1	1	1	1	2	
Engineer	1					
Supply Admin & Ops						
Air C2			1	2	1	
Pilots/ NFO's	2	2	3		2	3
Other MOS's				1		2

Faculty

Col George E. Fleming, USMC, Director, Telephone: (703) 784-4081

LtCol Michael Parkyn, USMC, Deputy Director, Telephone: (703) 784-4081

Col William S. Huggins, USAF, National Security Course Director, Telephone: (703) 784-4082

Col Harold G. Walker, USA, Joint Warfare Course Director, Telephone: (703) 784-4081

Dr. Stephen Rounds, State Department Chair, Telephone: (703) 784-4081

Dr. Joseph L. Strange, Professor of Strategic Studies, Telephone: (703) 784-4081

Awards

Distinguished Graduate Program

Faculty Writing Award

2003 Recipient

(First Place) LtCol Chris Owens, USMC

(Second Place) Capt Kevin Quigley, USCG

LtCol Chris Owens, USMC



MCWAR AY02 Class aboard USS Kearsarge



Command and Staff College



Mission Statement

To provide intermediate and advanced-intermediate professional military education to field grade officers of the Marine Corps, other services, and foreign countries to prepare them for command and staff duties with Marine Air-Ground Task Forces (MAGTFs) and for assignment with joint, multinational, and high-level service organizations.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>Total Students</u>	195	195	192	173	184	194
<u>Class Composition</u>						
USMC	114	113	108	94	94	99
USA	12	12	12	13	19	22
USAF	12	14	12	12	13	12
USN	26	24	23	22	25	24
USCG	1	1	1	1	1	1
International Officers	24	24	25	24	25	26
<u>Civilian Agencies</u>						
Central Intelligence Agency	2	1	2			
Defense Intelligence Agency		2	2	4	4	1
Dept. of the Army, Center for Army Analysis						1
Department of the State	4	3	4	1	1	
DEA						2
FBI				1	1	1
Maritime Administration						1
National Imagery and Mapping Agency		1	1	1	1	1
MCIA			1			
USMC Future Warfighting						1
USMC Total Force			1			
<u>Male/ Female</u>	185/10	182/13	177/15	166/7	174/10	188/6
<u>USMC MOS's</u>						
Personnel & Admin	8	8	3	3	4	1
Intelligence	2	2	3	3	4	4
Infantry	18	23	29	16	15	22

Logistics	10	10	9	6	10	8
Command & Control	5	7	3	4	4	4
Field Artillery	9	10	7	6	7	7
Engineer	1	2	3	2	3	1
Supply Admin & Ops	5	5	5	4	4	1
Air C2	7	5	4	5	3	4
Pilots/ NFO's	37	34	31	40	34	38
Other MOS's	12	7	11	5	6	9

International Students

Argentina		1		1		1
Australia	1	1	1	1	1	1
Bahrain	1		1	1	1	1
Brazil	1	1		1	1	
Canada	1	1	1	1	1	1
Chile					1	
Colombia						1
Croatia	1	1	1	1		
Czech	1					
Egypt	1	1	1	1	1	1
France	1	1	1	1	1	1
Georgia						1
Greece	1				1	
India						1
Indonesia						1
Israel	1	1	1	1	1	1
Italy	1	1	1	1	1	1
Jamaica	1					
Japan	1	1	1	1	1	1
Jordan		1	1	1	1	1
Korea	1	1	1	1	1	1
Latvia			1			
Lithuania				1		
Malaysia			1	1		
Mexico		1	1	1	1	
Morocco			1			
Netherlands		1			1	1
Nigeria			1			
Norway	1	1	1	1	1	1
Philippines	1	1	1	1	1	1
Poland		1				1
Romania	1	1	1			
Saudi Arabia	1	1	1	1	1	1
Senegal		1				
Singapore	1	1	1	1	1	1
Spain					1	

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
Sweden	1			1		1
Taiwan			1		1	1
Thailand	1	1	1	1	1	1
UAE	1	1	1	1	1	1
UK	1	1	1	1	1	1
Ukraine	1					
Venezuela					1	

Faculty

Colonel C.S. Huddleston, USMC, Director, Phone: (703) 784-3228
Colonel W.L. Niblock, USMC, Deputy Director, Phone: (703) 784-1020
Dr. C. D. McKenna, Dean of Academics, Phone: (703) 784-1024
Dr. J.B. Matthews, Associate Dean of Academics, Phone: (703) 784-1042
Mr. H. G. Lyles, Chair, Central Intelligence Agency, Phone: (703) 784-1009
LtCol C. Ames, USMC, Aviation Command and Control, Phone: (703) 784-1029
LTC H. W. Bennett, USA, Field Artillery Officer, Phone: (703) 784-1040
Dr. K. A. Beyoghlaw, Professor of International Relations, Phone: (703) 784-6900
Dr. D. F. Bittner, LtCol, USMC (Ret.), Professor of Military History, Phone: (703) 784-6895
CAPT R. G. Bowdish, USN, Surface Warfare Officer, Phone: (703) 784-6864
Dr. J. P. Cann, Associate Professor of National Security Affairs, Phone: (703) 784-1027
Dr. N. L. Cigar, Professor of Strategic Studies, Phone: (703) 784-1026
Col J. T. Conklin, USMC, Infantry Officer, Phone: (703) 784-1053
Dr. R. L. DiNardo, Associate Professor of National Security Affairs, Phone: (703) 784-1154
CDR R. J. Geberth, USN, Surface Warfare Officer, Phone: (703) 784-1051
Dr. J. W. Gordon, Col, USMC (Ret.), Professor of National Security Affairs, Phone: (703) 784-6863
CDR P. C. Grgas, USN, Surface Warfare Officer, Phone: (703) 784-6898
LtCol M. T. Hancock, USAF, Personnel Officer, Phone: (703) 784-1006
Dr. C. C. Harmon, Professor of International Relations, Phone: (703) 784-6855
LtCol J. Herrera III, USAF, C-130 Navigator, Phone: (703) 784-6896
LTC R. T. Hess, USA, Aviation Officer, Phone: (703) 784-1028
LtCol D. W. Hunt, USMC, AV-8B Pilot, Phone: (703) 784-6899
Dr. M. H. Jacobsen, Associate Professor of Military History, Phone: (703) 784-5735
Dr. W. R. Johnson, LtCol, USAF (Ret.), Professor of Strategic Studies, Phone: (703) 784-6801
Dr. J. M. Klinger, Associate Professor of National Security Affairs, Phone: (703) 784-1044
LtCol J. E. Mitchell, USMC, UH-1/AH-1 Pilot, Phone: (703) 432-4512
CDR L. E. Phillips, USN, Naval Flight Officer, Phone: (703) 784-1007
LtCol A. G. Stai, Norwegian Army, Artillery Officer, Phone: (703) 784-6865
Dr. C. A. Swanson, LtCol, USMC (Ret.), Assistant Professor of International Relations, Phone: (703) 784-1008
Maj T. L. Talovich, USMC, CH-53E Pilot, Phone: (703) 784-1090
LtCol J.D. Walker, USMC, Artillery Officer, Phone: (703) 784-6800
LtCol J. H. Wheeler, USMC, Intel/Planning Officer, Phone: (703) 432-4636

Awards

Col Franklin Brooke Nihart Award
 Col Bevan G. Cass Award

 Lt General John A. Lejeune Award
 Lt General Edward W. Snedeker Award
 Intelligence Writing Award
 Brigadier A.W. Hammet Award
 Dean's Writing Award

2003 Recipient

LtCol David A. Robinson, USMC
 (First Place) LtCol Andrew J. Pfiester, USMC
 (Second Place) Maj John M. Till, USMC
 Maj Jonathan J. Greene, USAF
 Maj Jeffrey P. Hogan, USMC
 LCDR Erich M. Telfer, USCG
 Maj Michael A. Mumford, Australia
 SA Steven B. Barnes, FBI



School of Advanced Warfighting

Mission Statement

The School of Advanced Warfighting provides graduate-level military education tailored to complement and expand on the previous year's study at the Command and Staff College or other Intermediate Level School. This follow-on course, under the auspices of CSC, is for selected intermediate level graduates and focuses on the link between what warfighters must do to win campaigns (operational art) and how they prepare themselves for this task (preparation for war). Utilizing a dynamic curriculum and active learning methodologies, SAW prepares its students for significant roles in the preparation of armed forces for success in war, should the nation require that end. The primary goal of SAW is to produce officers who can think for themselves.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>Total Students</u>	21	24	24	24	24	24
<u>Class Composition</u>						
USMC	15	15	17	16	17	16
USA	2	2	2	2	2	3
USAF	2	3	3	2	2	2
USN	1	1	1	1	1	
International Officers	1	2	1	3	2	3
<u>Male/ Female</u>	20/1	24/0	24/0	24/0	23/1	24/0
<u>USMC MOS's</u>						
Personnel & Admin		1	1			
Intelligence	1	1	1	1		
Infantry	5	7	9	10	11	6
Logistics	1	1	1	1		3
Command & Control			1			
Field Artillery	1	2	2	2	4	5
Engineer	1			1	1	1
Supply Admin & Ops	1	1				
Air C ²	2	1				
Pilots/ NFO's	2	1	2	1	1	1
Other MOS's	1					

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>International Students</u>						
Australia	1	1		1	1	1
Canada		1			1	1
Norway				1		1
Romania			1			
UK				1		

Faculty

LtCol John A. Koenig, Head, School of Advanced Warfighting, Telephone: (703) 784-5121

Dr. B. J. Meyer, Associate Professor of Military History, Phone: (703) 784-6852

LtCol C. S. Owens, USMC, AH-1 Pilot, Phone: (703) 784-1025

Dr. Gordon Rudd, Phone: (703) 784-6851

Awards

Clifton B. Cates Award

2003 Recipient

(First Place) Maj Brendan B. McBreen, USMC

(Second Place) MAJ Christopher N. Prigge, USA



SAW Faculty & Students' trip to Cold Harbor, 2003



Expeditionary Warfare School

Mission Statement

To provide career-level professional military education to selected Marine, other service, and international officers with emphasis on command and control, warfighting skills, combined arms operations, and Marine Air-Ground Task Force (MAGTF) in expeditionary operations in order to prepare graduates to function as commanders and staff officers at appropriate levels within the operating forces.

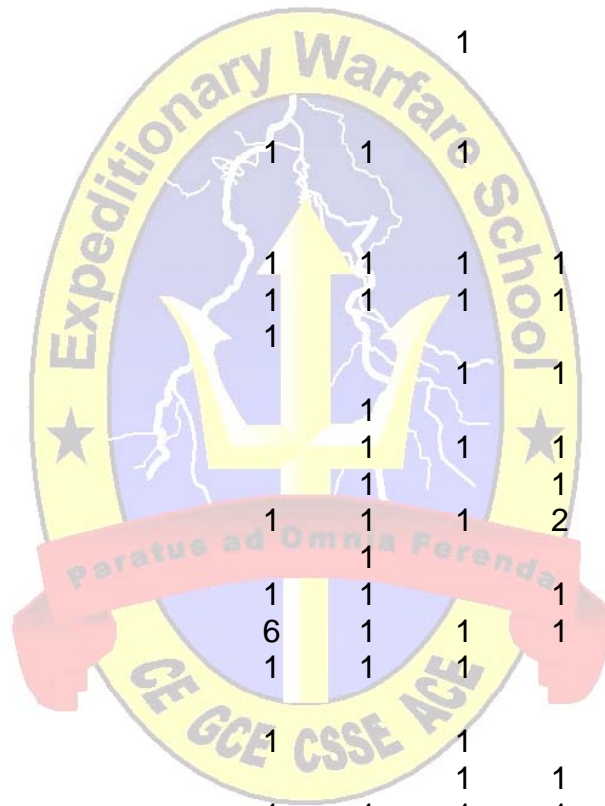
** Beginning in FY 03, Amphibious Warfare School merged with the Command and Control Systems Course to form EWS.*

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003*</u>	<u>2004*</u>
<u>Total Students</u>	208	197	180	163	241	243
<u>Class Composition</u>						
USMC	178	176	154	135	188	192
USA	7	6	11	13	23	21
USN	4	1	1	1	4	2
USAF					5	6
International Officers	19	14	14	14	21	22
<u>Male/ Female</u>	201/7	190/7	176/4	153/10	223/18	232/11
<u>USMC MOS's</u>						
Personnel & Admin	4	5	3	5	5	6
Intelligence	6	11	10	9	10	16
Infantry	53	37	39	35	58	45
Logistics	10	20	18	12	16	16
Command & Control	5	2	2	7	17	19
Field Artillery	14	10	9	9	13	18
Engineer	6	7	7	11	4	9
Supply Admin & Ops	8	6	8	5	8	7
Air C ²	5	7	5	5	6	7
Financial Management	4	4	4	2	2	4
PAO	2	2	2	2	3	2
Legal	4	3	2	2	3	2
MP & Corrections	2	3	2	3	2	3
Aircraft Maintenance	2	3	4	1	3	2

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003*</u>	<u>2004*</u>
Tanks & AAV	4	5	3	3	4	5
Avn Log	3	3	2	3		1
Pilots/ NFO's	41	47	34	21	34	30
Other MOS's	5	1				

International Students

Argentina	1		1		1	
Bahrain	1			1	1	
Bangladesh						1
Chile		1		1		1
Croatia		1			1	
Egypt					1	
Estonia			1			
France					1	1
Germany						1
Greece	1	1	1			1
Hungary						1
India					1	1
Italy	1	1	1	1	2	3
Korea	1	1	1	1	1	1
Latvia	1					
Mexico			1	1	2	
Morocco		1				1
Netherlands		1	1	1	1	1
Norway		1		1	1	1
Philippines	1	1	1	2	1	1
Portugal		1				
Romania	1	1		1	1	1
Saudi Arabia	6	1	1	1	1	1
Singapore	1	1	1		1	
Slovakia						1
Spain	1		1			
Taiwan			1	1	1	1
Thailand	1	1	1	1	1	1
Turkey					1	
Tunisia						1
UAE			1			
Ukraine	1					
Venezuela	1			1	1	1



Faculty

Colonel M. G. Spiese, USMC, Director, Phone: (703) 784-2536

LtCol D. E. Funderburke, USMC, Deputy Director, Phone: (703) 784-2537

LtCol M. A. Westerbeck, USMC, Deputy for Academics, Phone: (703) 432-0137

Maj E. W. Bligh, USMC, Deputy for Plans and Operations, Phone: (703) 784-2601

MAGTF Operations Division

Maj J. P. Monroe IV, USMC, Division Head, Phone: (703) 432-0142

Maj J. K. Gelerter, USMC, CG#1, Phone: (703) 432-0129

Maj M. S. Cook, USMC, CG#2, Phone: (703) 432-0131

Maj S. M. Kampen, USMC, CG#2, Phone: (703) 432-0135

Maj T. J. Impellitteri, USMC, CG#2, Phone: (703) 432-0141

Maj P. J. Nugent, USMC, CG#2, Phone: (703) 432-0145

Maj P. L. Chandler, USMC, CG#12, Phone: (703) 432-0147

Command and Control Division

Maj S. M. Roscoe, USA, Division Head, Phone: (703) 432-0134

Maj T. K. Simpers, USMC, CG#4, Phone: (703) 432-0134

Maj M. B. Ralston, USMC, CG#11, Phone: (703) 432-0146

Maj T. K. Hobbs, USMC, CG#13, Phone: (703) 432-0148

Maj R. H. Duryea, USMC, CG#15, Phone: (703) 432-0150

Maj A. L. Shaw, USMC, CG#15, Phone: (703) 432-0150

EXPO Operations Division

LtCol T. S. Mundy, Division Head, Phone: (703) 432-0130

Maj B.A. Montgomery, USMC, CG#13, Phone: (703) 432-0133

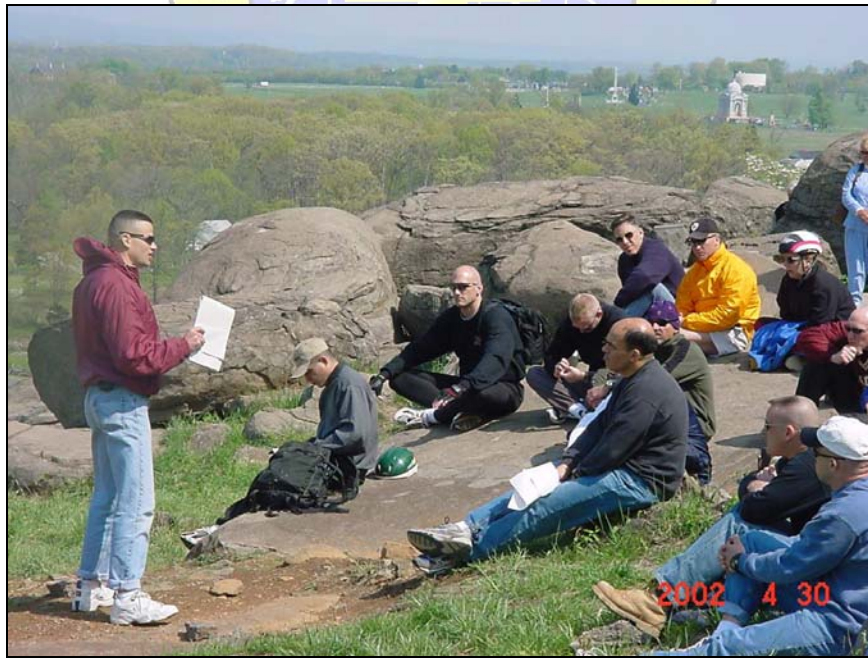
Maj L.B. Gabion, USMC, CG#3, Phone: (703) 432-0133

Maj M. H. Cooper, USMC, CG#9, Phone: (703) 432-0143

Maj D. W. Major, USA, CG#7, Phone: (703) 432-0140

Maj B. J. Nownes, USMC, CG#14, Phone: (703) 432-0149

Maj B. T. Watson, USMC, CG#14, Phone: (703) 432-0149



EWS students on Little Round Top, Gettysburg Battlefield



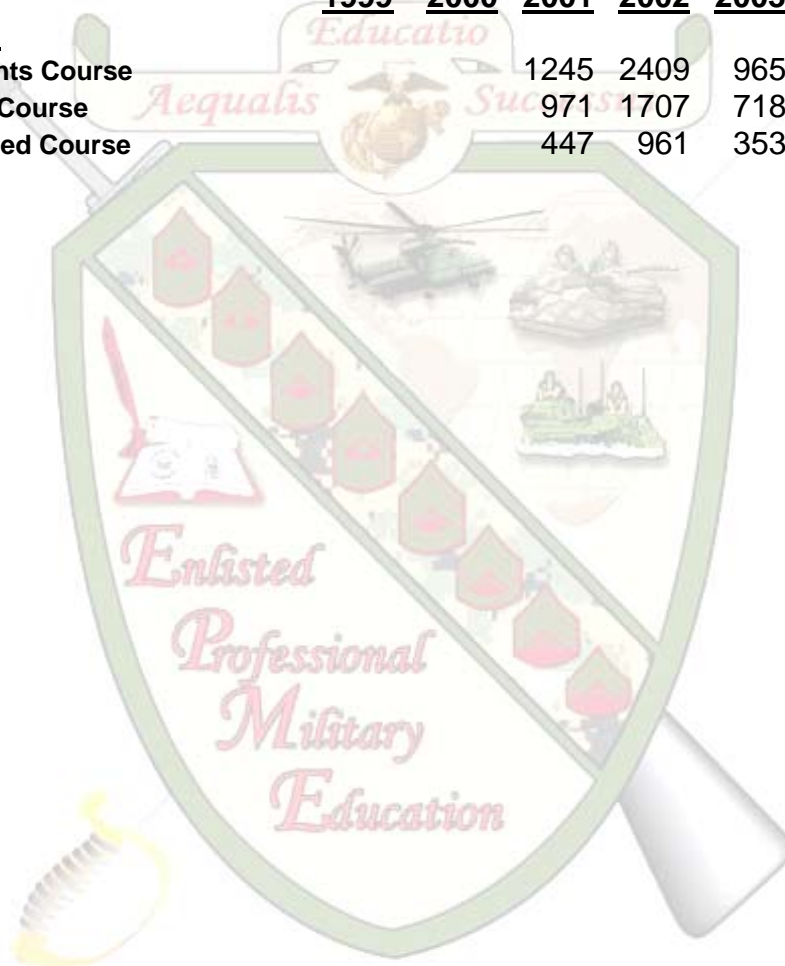
Enlisted Professional Military Education



Mission Statement

To develop, execute and evaluate professional military education and training focusing on leadership and our core competencies through resident and distance education programs in order to prepare students to meet the challenges to present and future operational environments.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>
<u>Graduates</u>					
The Sergeants Course			1245	2409	965
The Career Course			971	1707	718
The Advanced Course			447	961	353





School of MAGTF Logistics

Mission Statement

The mission of the School of MAGTF Logistics is to provide a continuum of logistics education programs (Advanced and Tactical Logistics Officer Courses) to company and field grade logisticians, instructional support to resident schools, and liaison with the Marine Corps Combat Development Command for the development of logistics doctrine. Our Primary emphasis, in concert with the mission of the university and the USMC Logistics Campaign Plan, is to better educate and prepare Marine Corps logisticians for increased levels of logistics responsibilities and serve as the focal point for Marine Corps logistics education development. The Logistics Instructional Branch was redesignated the School of MAGTF Logistics on October 24, 2003.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004**</u>
<u>Total Students</u>	256	245	227	237	291	344
<u>Male/ Female</u>	224/32	230/15	203/24	214/23	264/27	314/30
<u>Courses</u>						
Advanced Logistics Officer	137	125	107	116	113	149
Tactical Logistics Officer	119	120	120	121	178	195

** Estimated total number of students.



Commanders Program

Mission Statement

To provide prospective commanding officers information and a course of instruction designed to enhance their performance as commanders. The course is issue focused and provides information on current USMC policies and programs, as well as addressing matters related to warfighting and readiness. It is conducted twice annually for a period of two weeks. The program includes a week long Spouses Workshop that is designed to provide the commanders' spouses information on the programs and support assets/resources available to them, as well as enhance the skills necessary to assist them in their role. The Spouses Workshop focuses on issues likely to arise in connection with command responsibilities and additionally provides information on maintaining the communication links between the command, families, community, and service providers.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>Total Students</u>	240	210	202	199	80*	TBD

**Note: This number reflects attendees from only the first course of 2003, approximately 110 attendees are expected at the upcoming second session.*

Specially Component

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
Ground Officer	133	119	120	114	43*	TBD
Aviation Officer	107	91	82	85	37*	TBD

Senior Leader Development Program



Across the Spectrum

Senior Leader Development Program

The newly created Senior Leader Development Program coordinates the professional military education opportunities of all General Officers and SES/s within the Marine Corps. The diagram below illustrates the framework for educational forum at different grades.

	Brigadier General ¹	Major General ¹	Lieutenant General ¹	General ¹
Core Courses	BG Select Orientation Conference (BGSOC)	Executive Business Course (EBC)		
	GO Warfighting Program	Joint Flag Officers Warfighting Course (JFOWC)		
	CAPSTONE			
	Strategic Leadership Seminar (SLS) in Conjunction with GOS/EOS Sessions			
Electives	Joint Force Air Comp ² Cdr Course (JFACC)	Program For Senior Executives in National & International Security (Harvard University)		
	Combined Force Air Comp ² Cdr Course (CFACC)	Senior Info Warfare Applications Course (SIWAC)		
	LOGTECH Executive Course			
	Center For Creative Leadership (Leadership at the Peak & Leader Development Program)			
	National Security Leadership Course (Syracuse University)			
	National Security Decision Making Seminar (Syracuse University)			
	Aspen Institute Executive Seminar			

1 – SES equivalents apply

2 - Aviation general officers will take either JFACC or CFACC as a core course.



General Alfred M. Gray Marine Corps Research Center (GRC)

Mission

The mission of GRC is to support the study of expeditionary and amphibious warfare throughout the Marine Corps by providing comprehensive storage, retrieval, analysis, and distribution of warfighting-related information.

The intent is to provide worldwide patrons with ready access to an extensive collection of monographs and journals, historically significant archival documents, products of current scholarly research, and operational lessons learned in order to support their professional military education and stimulate the development and implementation of concepts, doctrine, tactics, techniques, and procedures.

	<u>MCU Library</u>				
	1999	2000	2001	2002	2003
Books	131,465	135,804	141,966	144,636	141,285
Journals and Serials	655	695	700	607	472
Microforms	137,870	120,905	130,510	135,300	126,215
Limited Documents		543	766	1,059	1,609
Videos		163	283	695	876
Audiotapes	1,211	1,405	1,465	1,756	1,822
Non-circulating items	6,610	9,244	9,483	9,691	12,192

	<u>MCU Archives</u>				
	1999	2000	2001	2002	2003
Research Collections			53,805	53,974	54,104
Personal Papers Collection		5,125	5,185	5,241	5,323
Oral Histories		22	27	58	64
Visual Materials		2,729	3,855	4,133	6,707

Primary GRC Personnel

<u>Name</u>	<u>Title</u>	<u>Phone</u>
Kurt A. Sanftleben, Ed.D.	Dir, Research Center	(703) 784-2240/2248
LtCol Barney Wick	Deputy Director	(703) 784-2240/2248
Ms. Sandy Flippo	Administrative Assistant	(703) 784-2240/2248
Ms. Kim Foster	Administrative Assistant	(703) 784-2240/2248
Mr. "Bud" Hilbmann	Conference Center Manager	(703) 784-2240/2248
Mr. "Satch" Bridenbaugh	AnviCom Information System Coordinator	(703) 784-4977

GRC Archives Personnel

<u>Name</u>	<u>Title</u>	<u>Phone</u>
A. Kerry Strong	Dir, Archives Department	(703) 784-4685
J. Michael Miller	Senior Archivist	(703) 784-4538
Patricia A. Mullen	Research Archivist	(703) 784-4685
Dr. James A. Ginther, Jr.	Personal Papers Archivist	(703) 784-4538
Tony Magnotta	Head, Visual Information Repository [VIR]	(703) 784-1996
Susan N. Dillon	Archives Technician, Visual Information Repository [VIR]	(703) 432-4616
Belinda W. Kelly	Administrative Assistant	(703) 784-4685

Primary Library Staff

<u>Name</u>	<u>Title</u>	<u>Phone</u>
Ms. Carol Ramkey	Library Director	(703) 784-4762
Ms. Ellen Barber	Head, Collections Management	(703) 784-4846
Theresa Anthony	Head, Public Services	(703) 784-0459
Ms. Pat Lane	Reference Librarian	(703) 784-4411/ (703) 432-4529
Phyllis Cassler	Reference Librarian	(703) 784-4411/ (703) 432-4528
Faith Kanno	Head, Family Library Unit	(703) 784-4348/ (703) 432-4532





Marine Corps University Foundation

Mission

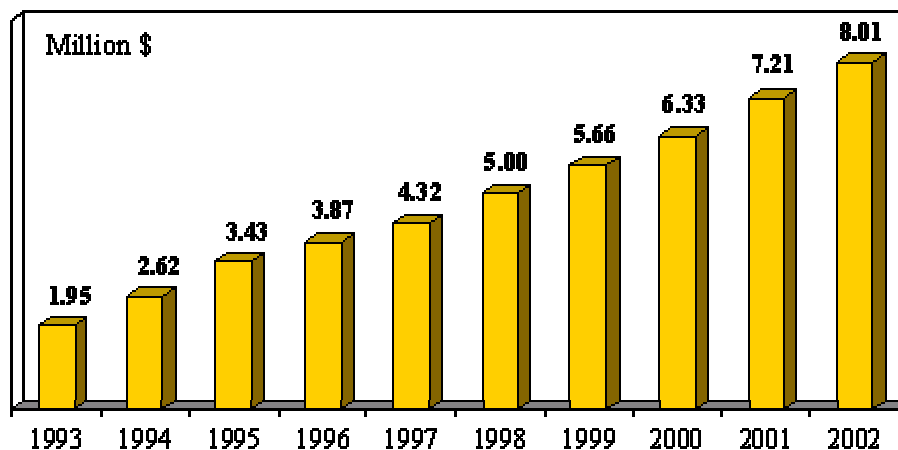
The Marine Corps Command and Staff College Foundation, a private organization operated exclusively for educational purposes, was incorporated in the Commonwealth of Virginia, June 25, 1980, for the purpose of helping enhance and enrich the advanced professional education and leadership of Marines. As a result of its expanded program support and to more closely identify with the overall professional education structure of the Marine Corps, the Foundation became the Marine Corps University Foundation on November 10, 1996. Its program focus begins at the Marine Corps University in Quantico, Virginia, and extends to include support for command professional military education in our Fleet Marine Force units and separate commands.

The mission of the Marine Corps University Foundation is to: Provide resources that enhance and enrich Marine Corps professional military education and leadership.

MCUF Funding

The portrayed MCUF contributions to MCU span the past ten years. These contributions are distributed through the following programs; Endowed Academic Chairs, Endowed Programs, and Endowed Awards.

Accumulated Program Services Total





Marine Corps University Foundation Trustees

General Carl E. Mundy Jr., USMC (Ret.)

Chairman of the Board

30th Commandant of the Marine Corps

Mr. Guy P. Wyser-Pratte

President

Wyser-Pratt & Company

Mr. David L. Carder

Vice President

MajGen John T. Coyne, USMCR (Ret.)

General Counsel

Mr. William W. Scott

Secretary

Partner, Collier Shannon Scott

Judge Kim T. Adamson

Treasurer

Presiding Judge

Salt Lake City County Justice Court

Major General Donald R. Gardner, USMC (Ret)

Chief Executive Officer

Mr. B.P. Adams

President

Adams Consulting Group

Col William R. Ball, USMC (Ret.)

Senior Vice President, Trust Investments (Ret)

United Missouri Bank

Major General Jerome G. Cooper, USMCR (Ret)

Chairman of the Board and CEO

Commonwealth National Bank

Mr. W. John Driscoll

Former Chairman and CEO

Rock Island Company

Mr. Bernard T. Eilerts

President

Pacific Coast Employers Council

Mr. Frank C. Gardner

President

Continental Citrus Corporation

The Honorable H. Lawrence Garrett, III

Former Secretary of the Navy

Mr. E. Peter Gillette, Jr.
Senior Adviser
United States Trust Company

MajGen William C. Groeniger III, USMCR (Ret.)
Director and Chairman Emeritus
Marden Susco, Inc.

Mr. G.F. Robert Hanke
President and CEO
Polaris Arts, Ltd.

Mr. Bruce H. Hooper
President
Elizabeth S. Hooper Foundation

Mr. Donald R. Knauss
President, Retail Division of North America
The Coca-Cola Company

Mr. John K. O'Loughlin
President
J.k. O'Consulting, Ltd.

Mr. Robert A. Lutz
Chairman, GM North America
General Motors Corporation

Mr. Joseph M. Murphy
Chairman of the Board
Country Bank

General Richard I. Neal, USMC (Ret.)
Former Assistant Commandant of the Marine Corps

Brigadier General Francis E. Quinlan, USMC (Ret.)
Partner
Kester and Quinlan

SgtMaj Lonnie R. Sanders, USMC (Ret.)

Mrs. Thomas A Saunders, III

Mr. John N. Staples, III
Vice President
Fiduciary Trust International of California

The Honorable Alexander B. Trowbridge
President
Trowbridge Partners, Inc.

Major General Mitchell J. Walters, USMCR (Ret)
President
Rifast Systems, LLC

Mr. Frederick L. Webber
President and CEO (Ret)
American Chemistry Council

Ex Officio

LtGen George R. Christmas, USMC (Ret.)
President
Marine Corps Heritage Foundation

MajGen Leslie M. Palm, USMC (Ret.)
Chief Executive Officer
Marine Corps Association

MajGen John J. Salesses, USMCR (Ret.)
Liaison
Marine Corps University Board of Visitors

Honorary Trustees

The Honorable Anthony D. Marshall
Founding Chairman

Mrs. Vincent Astor

General Robert H. Barrow, USMC (Ret.)
27th Commandant of the Marine Corps
Past Chairman

BGen James F. Lawrence, USMC (Ret.)

LtGen Anthony Lukeman, USMC (Ret.)

General Louis H. Wilson, USMC (Ret.)
26th Commandant of the Marine Corps



Erskine Lecture Series Speakers

Mr. Harrison Salisbury

Pulitzer Prize Winning Journalist
May 5, 1983

Senator Sam Nunn

U.S. Senator from Georgia
November 1, 1983

The Honorable Phillip C. Habib

Former U.S. Special Envoy to the Middle East
February 22, 1984

Mr. Hugh Sidey

Washington Journalist, Contributing Editor, *Time*
April 4, 1984

Mr. Robert C. McFarlane

Assistant to the President for National Security
October 10, 1984

Mr. John R. Silber

President of Boston University
February 28, 1985

Mr. Lawrence Eagleburger

President of Kissinger Associates, Inc.,
Former Undersecretary of State
May 14, 1985

Ms. Claire Sterling

An American Foreign Correspondent
September 18, 1985

Dr. Graham T. Allison

Dean of Harvard University's John F. Kennedy School of Government
February 6, 1986

The Honorable Vernon A. Walters

Chief United States Representative
To the United Nations and Member of President Reagan's Cabinet
April 22, 1986

Admiral Bobby Inman, USN (Ret)

Former Director of National Security Agency,
Currently President and CEO of Microelectronics and Computer
Technology Corporation
October 22, 1986

Dr. James T. Reese

Supervisory Special Agent, Behavior Science
Instruction and Research Unit, FBI Academy
February 4, 1987

Mr. David R. Gergen

Editor of *U.S. News and World Report*
March 3, 1987

Lt. Gen. Brent Scowcroft, USAF (Ret),

Vice Chairman of Kissinger Associates, Inc.
September 30, 1987

Senator John P. McCain III

United States Senator from Arizona
April 20, 1988

The Honorable James A. Baker III

Secretary of the Treasury
April 29, 1988

Mr. James H. Webb, Jr.

Former Secretary of the Navy
November 3, 1988

The Honorable Max M. Kampelman

Counselor of the Department of State and Ambassador and
Head of the United States Delegation to the Negotiations
on Nuclear and Space Arms in Geneva
March 1, 1989

Vice Admiral James B. Stockdale, USN (Ret)

Senior Research Fellow at the Hoover Institution and
Chairman of the President's Commission on White House Fellowships
April 5, 1989

Dr. John C. Lawn

Drug Enforcement Administrator
November 1, 1989

Mr. Jack Anderson

Pulitzer Prize Winning Investigative Reporter
March 13, 1990

Senator Alfonse M. D'Amato

United States Senator from New York
April 23, 1990

His Royal Highness Prince Bandar Bin Sultan Bin Abdulaziz

Ambassador of the Kingdom of Saudi Arabia to the United States
November 15, 1990

Admiral William J. Crowe, Jr., USN (Ret)

Former Chairman of the Joints Chief of Staff
Currently Professor of Geopolitics at the University of Oklahoma
February 19, 1991

The Honorable Louis A. "Pete" Williams
Assistant Secretary of Defense for Public Affairs
April 24, 1991

Congressman Les Aspin
Chairman, House Armed Services Committee
February 20, 1992

Ambassador El Sayed Abdel Raouf El Reedy
Ambassador of Egypt to the United States
April 22, 1992

General John R. Galvin (Ret)
The John M. Olin Distinguished Professor of National Security Studies
at the United States at the United States Military Academy, West Point
November 19, 1992

Ambassador Vladimir P. Lukin
Ambassador Vladimir P. Lukin, Russian Ambassador to the United States
February 10, 1993

The Honorable Robert M. Gates
Former Director of the CIA
April 27, 1993

The Honorable Robert B. Oakley
The President's Special Envoy to Somalia
December 14, 1993

His Excellency Nuzhet Kandemir
Ambassador of the Republic of Turkey to the United States
March 15, 1994

General John M. Shalikashvili USA
Chairman of the Joints Chiefs of Staff
May 10, 1994

Mr. Louis J. Freeh
Director, Federal Bureau of Investigation
November 16, 1994

The Honorable Madeleine K. Albright
United States Ambassador to the United Nations
April 20, 1995

The Honorable Robert H. Pelletreau, Jr.
Assistant Secretary of State For Near Eastern Affairs
September 14, 1995

Dr. Donald Kagan, Hillhouse
Professor of History and Classics at Yale University,
January 30, 1996

General Sir Michael Rose
Adjutant General of the British Army and former Commander,
UN Protection Force Bosnia-Herzegovina Command
March 7, 1996

Reverend Theodore M. Hesburgh, C.S.C.
President *Emeritus*, Notre Dame University
October 15, 1996

The Honorable George Bush
41st President of the United States
January 16, 1997

Congressman Ike Skelton
Representative, Fourth District, Missouri
November 19, 1997

General Henry H., Shelton, USA
Chairman of the Joints Chiefs of Staff
February 23, 1998

Dr. Henry A. Kissinger
Former Secretary of State
March 12, 1998

Mr. George Will
Renowned Editorialist, Commentator, and Author
November 12, 1998 (San Diego, CA)

The Honorable Douglas B. Peterson
United States Ambassador to the Socialist Republic of Vietnam
January 28, 1999

The Honorable Richard Danzig
Secretary of the Navy
April 28, 1999

The Honorable Richard C. Holbrooke
United States Ambassador to the United Nations
April 4, 2000

Mr. Robert A. Lutz
Chairman and CEO, Exide Corporation
October 19, 2000

Mr. James Carville
Political Consultant
April 3, 2001

The Honorable Sandra Day O'Connor
Associate Justice,
The Supreme Court of the United States
October 23, 2001

General Peter Pace, USMC
Vice Chairman of the Joint Chiefs of Staff
April 10, 2002

General Anthony C. Zinni, USMC (Ret)
Special Envoy to the Middle East
September 11, 2002

George F. Will
Columnist, Television Personality, and Pulitzer Prize Winner
April 24, 2003

Lieutenant General J. P. Kiszely, MC
Commander Regional Forces,
Headquarters Land Command, British Army
September 9, 2003



